

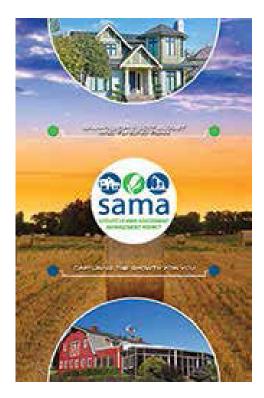
CEO Progress Report

Purpose of Assessments



- Assessments pay for essential services that politicians and taxpayers want and need.
- In 2015, the assessment base brought in \$1.83 billion. Over 50% of revenue for municipalities.
- Revenue needs are growing to support the growing economy.
- Preserves local autonomy.

Agency Statistics (Dec 2015)



- Agency created in 1987
- 7 person Board of Directors
- Assessment governance for entire province
- Assessment services for 761 municipalities
- 839,217 assessed properties
- 7 regional offices
- 145 permanent staff
 - 103 in Assessment Services
 - Excludes 6 for Moose Jaw contract
- Total cost per property = \$20.68 (includes governance)
- \$17.4M operating costs
 - Excludes Moose Jaw contract & capital funding for TI program

Vision and Mission

<u>Vision</u>

 SAMA is the recognized leader and authority on property assessment, and Saskatchewan's service provider of choice.

Mission

• SAMA develops, regulates and delivers a stable, cost-effective assessment system that is accurate, up-to-date, universal, equitable and understandable.



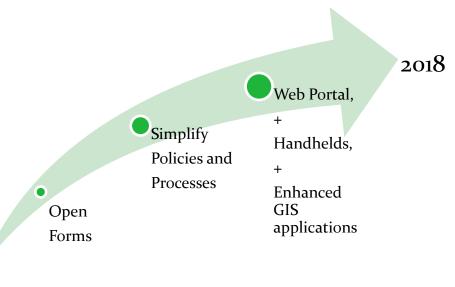
Our Strategic Directions (2014-2017)

- 1. Establish a new, stakeholder supported funding model for SAMA.
- 2. Simplify and streamline to improve efficiency and effectiveness.
- 3. Use policy, process and technology changes together to radically increase property inspections.
- 4. Strengthen the capabilities of all employees.

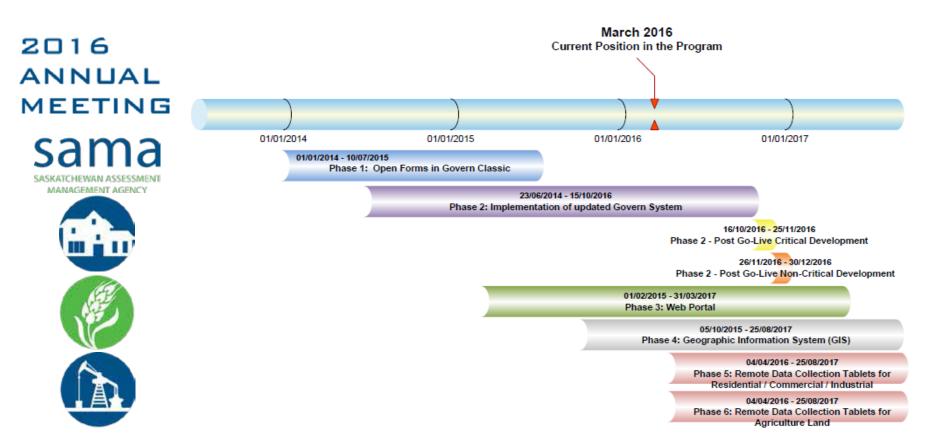
Our Four Year Goal

• Increase the number of property reviews from 50,000 (2012) to 100,000 per year by 2018, while improving quality, increasing employee engagement and fulfilling our core responsibilities.

Innovate our way to a 12 year inspection cycle



Innovation and Technology – TI Program



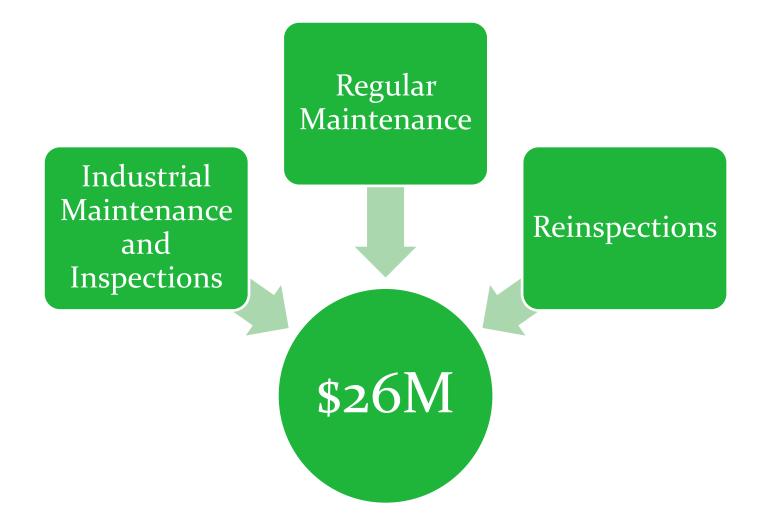
Thank You for a Successful 2015!

- Received full funding from the province and client municipalities,
- Reviewed/inspected over 60,000 properties,
- Completed and approved 2015 base Manual, Cost Guide, Handbook and updated CAMA rates, including simplified cost system on Govern Classic and Govern 6.0,
- Completed the majority (85%+) of 2017 market analysis,
- Trained staff and implemented Open Forms phase one (Govern 6.0) and began development of Phase Two (Govern 6.1)
- 2015 employee engagement survey engagement up
- 2015 Client survey results -- positive

What Value Did We Provide to Clients in 2015?



2015 Growth = Substantial Additional Revenue for Local Governments



2015-2016 Challenges

- TI Program delays
- Outstanding appeals at SMB for 2013, 2014 and 2015
- Delayed maintenance in spring of 2015;
 - some delays again in spring of 2016
- Making tech, policy and process changes required to meet property inspection objectives
 - from 60,000 to 70,000 in 2016
 - to 100,000 by 2018
- Ensuring we get engagement from municipal clients in reviewing 2017 preliminary values

2016 ANNUAL MEETING

JACEMENT ACENC

2017 Challenges

- 2017 Revaluation:
 - timeliness,
 - acceptance of 2015 base values in soft markets,
 - increase in appeals
- Maintenance and Re-inspections:
 - meeting or exceeding delivery commitments to clients
- Timely completion of our six phase TI Program:
 - Govern.net
 - Web portal and GIS (Matix) completion
 - RDC development and implementation

2016 ANNUAL MEETING Sama



Additional Resources

2016 ANNUAL MEETING AAMAGEMENT AGENCY

- SAMA's website <u>www.sama.sk.ca</u>
 - On-line manuals, handbooks, FAQs, etc.
- SAMAView <u>www.samaview.ca</u>



Assessment Services Update

Role of the Appraiser Video